



MOORE

LOCAL GOVERNMENT

Helping strengthen governance, manage risk and make informed decisions



About Moore

Moore Australia is a leading independent network of accountants, auditors, and advisors with 550+ professionals across 13 offices nationwide. As part of Moore Global, one of the world's leading professional services networks, we connect with 37,000+ experts in 116 countries.

Our advisors provide a full suite of services, from Tax Planning and Corporate Finance to Sustainability, Audit and Forensic Accounting. We support key sectors driving Australia's economy, including Mining, Energy & Renewables, Agribusiness, Health, Tourism, Technology, and Government.

Moore Australia (QLD/NNSW)



6
Offices



210+
Staff



\$39m
Revenue



24
Partners



Moore Australia



13
Offices



550+
Staff



\$100m
Revenue



4
Firms

Your Partner in Government - agile, experienced and invested in meeting your needs

Local government operates in an environment of increasing scrutiny, growing community expectations and constant regulatory change. Council leaders are expected to deliver essential services, manage public resources responsibly, maintain strong governance standards and demonstrate transparency in every decision they make.

At Moore, we understand that local government organisations face unique pressures. Councils must balance stewardship of public funds with long-term financial sustainability, community outcomes and legislative obligations. Financial decisions are highly visible. Governance processes are closely examined. Procurement frameworks must withstand scrutiny. Internal controls need to support both accountability and operational efficiency.

Our role is to help make these challenges more manageable.

We work alongside councils, council-owned entities and public sector organisations to strengthen governance frameworks, enhance financial oversight and provide independent advice where objectivity matters most. Whether supporting an internal audit function, conducting fraud investigations, reviewing procurement practices or providing strategic financial advice, our approach is practical, collaborative and focused on outcomes.

What makes Moore different is our ability to combine technical expertise with a deep understanding of how organisations operate in practice.

We recognise that every council has its own operating environment, risk profile and community expectations. Rather than applying a standard solution, we work with you to understand the challenges you face and develop recommendations that are realistic, achievable and aligned to your objectives.

As part of the Moore Australia network and the global Moore community, we bring together specialist expertise across accounting, governance, risk, forensic services and advisory disciplines. This allows us to provide connected advice that considers the broader implications of organisational decisions, helping you reduce risk while creating opportunities for improvement.

Why organisations choose Moore

Strong governance and financial stewardship have never been more important. Yet many councils face increasing demands on resources, evolving compliance requirements and heightened stakeholder expectations.

Leaders often need specialist expertise at critical moments without the ongoing cost of maintaining those capabilities internally.

Moore helps simplify complex governance, risk and financial challenges by providing practical advice, independent insight and experienced specialists who understand the realities of local government operations.

Our approach focuses on building confidence, reducing risk and supporting better decision-making across the organisation.



Common challenges we help solve

- Limited internal resources to manage growing assurance requirements
- Increasing governance and procurement scrutiny
- Fraud, misconduct or financial control concerns
- Financial sustainability and long-term planning pressures
- Complex investigations requiring independence and discretion
- Challenges attracting or retaining senior finance capability
- Greater expectations for transparency and accountability
- Need for trusted, objective advice during periods of change

Why Moore

- Deep understanding of governance, risk and financial management frameworks
- Experienced specialists across finance, accounting, forensic, audit and advisory disciplines
- Independent and objective advice supported by evidence-based methodologies
- Flexible engagement models tailored to organisational needs
- Practical recommendations that can be implemented in real-world environments
- Access to senior practitioners throughout the engagement
- Connected expertise through Moore Australia and the Moore Global network

For finance leaders, executive management teams and governance professionals, the challenge is rarely a lack of commitment. More often, it is finding the capacity, specialist expertise and independent perspective needed to navigate increasingly complex risks while maintaining focus on strategic priorities and service delivery.

Services to help you thrive

Building stronger governance, accountability and financial confidence.

Advisory services should do more than identify issues. They should provide clarity, build capability and empower decision-makers to act with confidence.

Successful councils rely on more than compliance. They require governance systems that support informed decision-making, financial management practices that promote sustainability and assurance frameworks that build community trust. Our services are designed to provide practical solutions that create measurable value and help leaders navigate increasingly complex environments with confidence.

INTERNAL AUDIT & ASSURANCE

Internal audit provides independent assurance that governance, risk management and internal controls are operating effectively. Beyond compliance, a well-designed internal audit function helps councils identify emerging risks, strengthen accountability and improve operational performance.

How we help

- Risk-based internal audit planning
- Internal control assessments
- Governance and compliance reviews
- Operational effectiveness reviews
- Financial control evaluations
- Audit committee reporting and support
- Recommendations focused on practical improvement

GOVERNANCE & PROCUREMENT REVIEWS

Effective governance and procurement frameworks reduce risk, enhance transparency and support public confidence. Independent reviews help organisations identify gaps, improve processes and ensure decision-making remains aligned with legislative and organisational requirements.

How we help

- Governance maturity assessments
- Procurement framework reviews
- Contract management assessments
- Delegations and policy reviews
- Conflict of interest evaluations
- Compliance and control testing
- Recommendations to strengthen accountability

FRAUD & FINANCIAL INVESTIGATIONS

Allegations of fraud, misconduct or financial irregularities require an independent, objective and highly sensitive response. Prompt investigation helps organisations understand what occurred, mitigate risk and maintain stakeholder confidence.

How we help

- Fraud investigations
- Financial misconduct reviews
- Asset misappropriation investigations
- Evidence analysis and reporting
- Interview support and investigation planning
- Control weakness identification
- Remediation recommendations

EXPERT WITNESS SERVICES

Complex disputes often require specialist financial expertise and independent analysis that can withstand legal scrutiny. Our experts provide objective opinions supported by rigorous assessment and professional standards.

How we help

- Independent expert reports
- Financial loss analysis
- Business valuation assessments
- Litigation support
- Dispute resolution assistance
- Court and tribunal appearances
- Technical accounting opinions

STRATEGIC ADVISORY SERVICES

Organisations often face decisions that carry significant operational, governance or financial implications. Independent advice helps leaders assess options, manage uncertainty and make informed decisions.

How we help

- Governance advisory
- Organisational reviews
- Strategic planning support
- Risk management advice
- Decision support analysis
- Transformation advisory
- Independent reviews and assessments

CORPORATE FINANCE & FINANCIAL MODELLING

Long-term planning and investment decisions require robust financial analysis and a clear understanding of future implications. Financial modelling supports better planning, funding and strategic decision-making.

How we help

- Financial modelling
- Business case development
- Investment analysis
- Strategic financial planning
- Scenario modelling
- Funding and financing assessments
- Infrastructure and project evaluations

FINANCIAL REPORTING & ACCOUNTING SUPPORT

High-quality financial reporting builds confidence among stakeholders and supports informed decision-making. Specialist accounting support can strengthen reporting processes, enhance compliance and improve financial insight.

How we help

- Financial statement preparation
- Technical accounting advice
- Year-end reporting support
- Accounting framework reviews
- Financial reporting improvements
- Audit readiness assistance
- Complex accounting issue resolution

OUTSOURCED CFO SERVICES

Access to experienced financial leadership can be challenging, particularly during periods of growth, transition or workforce change. Outsourced CFO services provide strategic financial oversight without the cost of a permanent executive appointment.

How we help

- Strategic financial leadership
- Executive decision support
- Budgeting and forecasting oversight
- Stakeholder reporting
- Financial sustainability planning
- Board and committee support
- Finance function enhancement



CORPORATE BOOKKEEPING & FINANCE OPERATIONS

Reliable financial data is essential for effective governance and operational performance. Strong financial processes provide the foundation for accurate reporting and informed decision-making.

How we help

- Transaction processing
- Accounts payable and receivable support
- Bank reconciliations
- Financial management reporting
- Month-end administration
- System and process reviews
- Financial records maintenance

PAYROLL REVIEWS & INVESTIGATIONS

Payroll issues can create significant financial, legal and reputational risk. Independent reviews help organisations identify errors, investigate concerns and strengthen payroll governance.

How we help

- Payroll investigations
- Payroll compliance reviews
- Award and entitlement assessments
- Control testing
- Process improvement reviews
- Payroll risk assessments
- Remediation support

360 Degree Services

We are a full service professional services network, providing audit, tax and business advisory services for organisations of all sizes, industries and sectors. This is a small selection of the services we offer:



Audit and Assurance

Tailored, actionable advice



Bookkeeping

We tailor solutions for all your needs



Business Advisory

Personal trusted advice



Corporate Finance

Clarity, guidance, support on complex buy/sell transactions



Consulting

Create solutions, improve business performance



ESG and Sustainability

Reporting, Consulting, Assurance and Advisory



Forensics

Professional investigative solutions to get you to the heart of the matter



Governance and Risk Advisory

Know your risks to stay ahead in business



Human Resources

Strategic support for sustainable growth



Private Clients

Bespoke support for high-net wealth circumstances



Superannuation and SMSF

Protect and grow your wealth



Taxation

Tax advice and compliance services to optimise your tax position

MORE SERVICES

Visit our website for more detailed information on our services



Contact Us

With 550+ people across Australia, we are always near you. Visit our website to find your nearest Moore Australia Advisor.

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